Monday, September 27, 2010 ★★ 12 sections / Vol. 25 / No. 291 P18

Blast mars end of bar exams; 35 injured NEWS / A3

Robin's mother hopes union with Mariel is for keeps ENTERTAINMENT / E1

Opportunities for profit fall on a Monday BUSINESS / B2-1

A year after 'Ondoy,' are schools better equipped for learning? LEARNING / F1

PHILIPPINE DAILY INQUIRER
BALANCED NEWS, FEARLESS VIEWS



AN IMAGE of the Virgin Mary is borne by devotees along the Marikina River to mark the first anniversary of the onslaught of Tropical Storm "Ondoy," which killed hundreds of people.

Advice of new disaster council: Save your life; leave everything

By Dona Z. Pazzibugan

IF ANOTHER deluge similar to the one wrought by Tropical Storm "Ondoy" a year ago strikes, run like hell and leave everything behind.

That's the advice of Defense Secretary Voltaire Gazmin, chair of the National Disaster Risk Reduction and Management Council. It's the fancy new name for the much-criticized National Disaster Coordinating Council of Ondoy fame.

"Our government's resources are ... [illegible]

NEWS A22

'Jueteng' lords clean money in Singapore

Buying artworks, luxury cars part of laundering



MR. AQUINO tries his skills as a driver while playing a computer game during a visit to the Hewlett-Packard office in California.

By Marlon Ramos

GAMBLING lords have found "creative methods" of laundering billions of pesos generated by their illegal operations in the country, a lawyer of a late suspected jueteng operator said yesterday.

The methods range from ... of paintings in Singapore to moving funds through the so-designated "Bamaha Central Bank," Ferdinand Topacio said.

Topacio said operators of the illegal numbers racket were buying multimillion-peso artworks of up and coming Filipino painters to launder jueteng money abroad.

"For some reason, the works of young Filipino painters have recently captured the interest of foreign art collectors," he said in an interview with the Inquirer.

He said gambling personalities would use trading companies to buy paintings of promising Filipino artists before putting them up for sale at the renowned Christie's auction house in Singapore. "Jueteng operators found this opportunity to safely launder profits from their nefarious activities without catching the suspicion of authorities," Topacio said.

Jueteng generates P30 billion in gross receipts annually, according to Sen. Miriam Defensor...

SINGAPORE A11



MARCOS: New book provides an insider's account of the power struggle in the last years of the dictatorship.

Crony tells of rivalry in Marcos' inner circle

By Amando Doronila

(First of two parts)

THE 38TH anniversary of the martial law ... in the Philippines were ... on Thursday, Sept. 23.

ANALYSIS

The event was overshadowed by President Aquino's first visit to the United States, the controversy over the government report on the Aug. 23 hostage-taking crisis and the congressional investigation into allegations that people close to him had received payoffs from "jueteng" operators.

President Ferdinand Marcos secretly signed the martial law edict—Proclamation No. 1081—on Sept. 21, 1972, but he announced the martial law edict on national television only two days later, immobilizing the entire nation.

Obviously taking a leaf from the dreaded ...

CRONY A22

RP flag inverted inadvertently

By Christine O. Avendaño

ONE WOULD have thought the Philippines was at war on seeing the country's flag at a meeting in New York between US President Barack Obama and Southeast Asian leaders, including President Aquino.

FLAG A6



Obama grants Aquino a 7-minute meet in NYC

By Norman Bordadora

SAN JOSE, California—The Aquino-Obama meeting that Palace officials had been hoping for at least lasted longer than the blink of an eye—approximately seven minutes.

And while the two leaders discussed military matters, it wasn't about the controversial Visiting Forces Agreement (VFA) whose abolition Filipino nationalists had been hankering for.

Instead, President Aquino and US President Barack Obama talked about the possible removal of thousands of tons of war materials that Allied forces had left behind on Corregidor Island during World War II.

OBAMA-AQUINO A6

Vatican probes Catholic group

VATICAN CITY—It's a life regimented to excruciating detail, down to the way they eat an orange. Silence is the norm, information is limited, e-mail is screened, close friendships are discouraged and family members are kept at bay—all in the name of God's will.

Known as consecrated women, they are lay Catholics who are affiliated with a conservative religious order and who dedicate their lives to the Church, making promises of chastity, poverty and obedience similar to the vows taken by nuns.

But the cult-like conditions the women endure so alarmed Pope Benedict XVI that in May he ordered an extremely rare full Vatican investigation of the obscure group, which operates

VATICAN A10



SILVIA Hernandez (left) and Marcela de Maria deny that Regnum Christi is a cult during an interview in Boston.

High court OKs arraignment of AFP comptroller

By Marlon Ramos

THE SUPREME COURT has given the go signal for the Sandiganbayan to arraign a retired military comptroller over a P150-million land deal of a military pension agency he formerly headed.

Citing lack of merit, the high tribunal's second division threw out the petition of retired Brig. Gen. Jose Ramiscal Jr. that sought to prevent the antigraft court from trying the case filed against him.

"Petitioner (Ramiscal) failed to show ...

SC APPROVES A6

WEATHER FORECAST

2	12	11	16	28	33

SUERTRES / 6-DIGIT: 0 2 3 1 7 9 — 3 9 9

SUPERLOTTO 6/49: 1 23 24 36 38 41 — P60,926,583.60

Accounting of ₱12B in relief funds sought

By Gil Cabacungan and Tarra Quismundo

THE SENATE wants to know where the P12 billion in relief and rehabilitation funds earmarked for areas damaged last year by Tropical Storm "Ondoy" has gone.

Big property losers, winners after 'Ondoy'





Explosion mars end of bar exams; 35 hurt

By DJ Yap



Health insurance list-up pushed

By Jocelyn R. Uy





SC approves arraignment of AFP comptroller



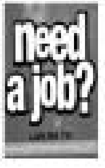
Graft charges

Falsification

Special panel

Prohibited pleading






BDO
We find ways
BDO Rewards e-Raffle Promo
BDO Rewards
40 BDO Rewards members are now proud owners of a Philip Stein watch!
Increase your chances of owning one in our September draw by earning more points from qualified BDO deposits, loans, trust accounts and electronic bills payment.
AUGUST winners and their branches of account


SLIMMERS WORLD
BUY 1 MONTH GET 1 MONTH FREE!
PLUS!
Personal Training and all the Latest Aerobics!
SPECIAL OFFER
FOR THE FIRST 25 SLOTS TODAY!
MEN
CAN HAVE GREAT SKIN TOO!
FREE
DIAMOND ULTRAPEEL TREATMENT
BOOK NOW!
Great Body, Great Skin.
I Lost 44 lbs.!
Won the Great Body Contest.
Christina Hermoso
BEFORE
"All our full programmes are guaranteed!"
CALL NOW FOR YOUR FREE CONSULTATION!!!
NO MONTHLY DUES ON LIFETIME MEMBERSHIP!
NO JOINING FEES!
CREDIT CARD OPTIONS AT 0%
MEDICAL SUPERVISION AT ALL CENTERS
BUY 15 TREATMENTS GET 15 FREE!
SPECIAL OFFER
FOR THE FIRST 25 SLOTS TODAY!
Diamond Facial
FACIAL WITH DIAMOND ULTRAPEEL
for men & women
to give you a flawless skin.
CALL OUR ONE - STOP SUPER CENTERS FOR FITNESS, SKIN, BODY AND FACE.
FITNESS HOTLINE: 536-3333
SKIN HOTLINE: 525-8771
MOBILE NUMBER: 091- SLIMMERS (75466377)
www.slimmersworld.com.ph * inquire@slimmersworld.com.ph



Obama-Aquino meet

Future bilaterals

Fire alarm

Flag inverted





Lapid bill disallows 'overloading' of school bags

THE DAILY GOSPEL

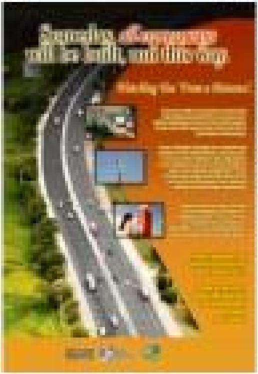
Monday September 27, 2010

LESS CONTROVERSIAL

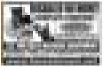
Zubiri seeks Puno transfer

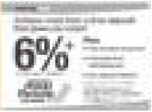
RP not affected by milk powder recall, says firm

Naia cops return clutch bag to Chinese



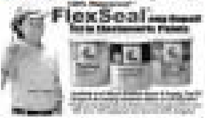
Abandoned workers wan

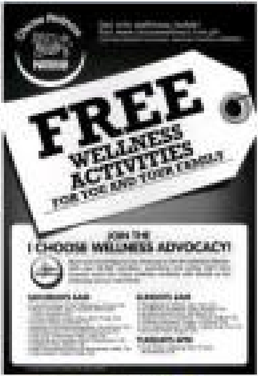






...to run firm


FlexSeal


FREE
WELLNESS
ACTIVITIES
JOIN THE
I CHOOSE WELLNESS ADVOCACY!


MYPLACE
For inquiries,
SMDC
FOR ANNOUNCEMENT PURPOSES ONLY

INQUIRER

OPINION

Meeting MDG targets

EDITORIAL



Manila Water collected P732M for Wawa Dam

AS I SEE IT

Neal H. Cruz

Review

THERE'S THE RUB

Conrado de Quiros

Reviewing the IIRC report

Sounding Board

Fr. Joaquin G. Bernas, S.J.



Abolish it

Kris-Crossing Mindanao

Amina Rasul



Crisis as opportunity

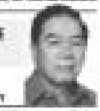
Commentary

Robin Broad and John Cavanagh

The untouchable lords of 'jueteng'

Reveille

Ramon J. Farolan





What the surveys don't tell

LETTERS

Which US president sent Murphy to MLQ funeral?

Question posed to Raj had no wrong answer

Across the NATION

Eastern Samar roads get funds from US

FROM "NO-CLASS" to "world-class," the infamous Eastern Samar roads will be repaired soon with funds from the $434-million (P19-billion) United States grant to the Philippines of the US-run Millennium Challenge Corp. (MCC).

[illegible]



BIRDS ON RED CARPET

[illegible]

Group urges Aquino gov't to continue talks with NDF

[illegible]

Standard

[illegible]

Crucial

[illegible]

RP soccer team in search of air fare for tourney



Mindoro child gets environment hero award



6 men hunted for rape of public health worker







Young Moros ask leaders to settle differences

Palawan asks gov't not to ignore share in Malampaya



LATEST ATTRACTION IN LA UNION

Pinoys urged to vote for RP finalist in global contest

Radioman sues network for illegal dismissal

Bulacan barangay captain survives murder attempt



NEWSBRIEFS

PAMPANGA

Sept. 28 a holiday

BULACAN

Robbers kill 2

TUGUEGARAO CITY

New PNP reg'l chief

LAGUNA

Rob suspects nabbed

Reveal antipoverty plan, Aquino urged

Save your life; leave everything

Crony tells of rivalry in Marcos' inner circle



THEN PRESIDENT Marcos declares martial law in September 1972. Beside him is his press secretary, Francisco Tatad.

A crony's biography

Dysfunctional regime

Crony capitalism

Campaign contribution

Passion for golf

Vatican probes Catholic group linked to sex scandal

Consecrated women

'This is a crisis'

Sex scandal

Strict rules

Silence required

Potential abuse

Highly unusual

3 states of life

'It's like marriage'

Proposed changes

‘Jueteng’ lords clean money in Singapore

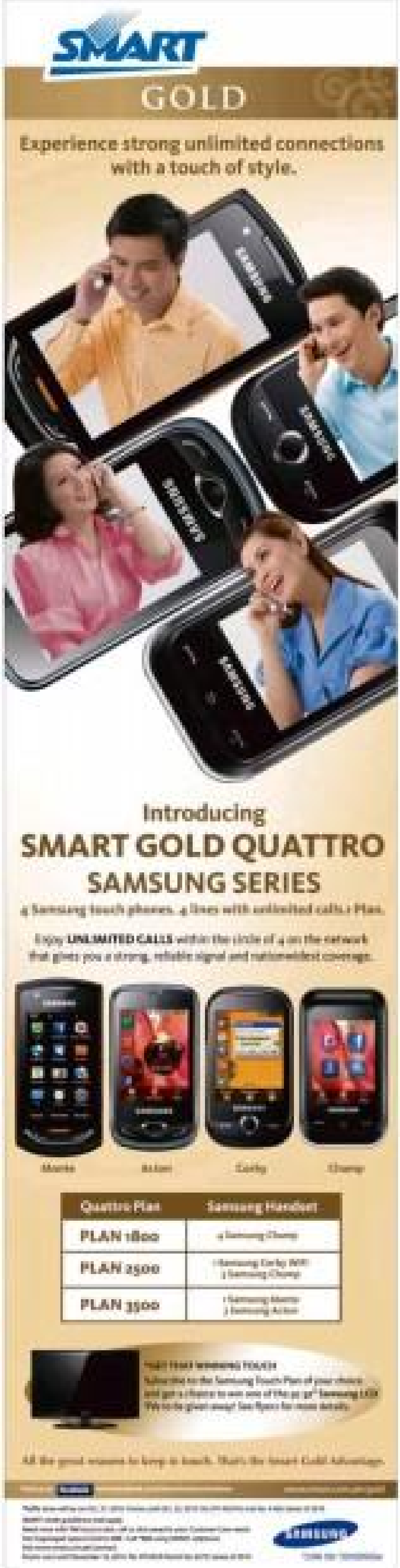
Money laundering through artworks

NEWS

34 LGUs show way to good governance



NEW PCA BOARD





Aplus

METRO

Editor: Abelardo S. Ulanday

Did you know

[illegible] enjoy the aerial view of Quezon City via an elevator heading up the 66-meter high Quezon Memorial Shrine. The shrine's base contains a museum of the late President Manuel Quezon's memorabilia and other relics of the early 20th century Philippines. Sources: Inquirer Research

Marikeños remember 'Ondoy' through festive parade

By Nina Calleja

RESIDENTS OF Marikina City—one of the areas in Metro Manila which suffered the brunt of Tropical Storm "Ondoy" on Sept. 26 last year—commemorated the tragedy's one-year mark through a festive floral and float parade.

Yesterday morning, the mood was anything but somber as brassy representatives of barangays which were devastated by Ondoy marched in time to the upbeat music played by bands as onlookers cheered them on.

While the situation seemed to be full of irony considering that the majority of the storm's casualties came from the city, Marikina Mayor Del de Guzman, who led the parade, said it was a sign of the resiliency of Filipinos.

"It's our nature to always be happy. After a year, we feel that it is time for us to move on," he told the Inquirer.

De Guzman added that the parade was aimed at recognizing Ondoy's heroes and highlighting the lessons learned from the city's experience.

During the parade which took place on the grounds of the Marikina River Park, the city government showed its preparedness for coping with another disaster by displaying emergency equipment ranging from ladders, fire trucks, ambulances and rescue boats and some 100 rescue personnel wearing their [illegible] gear.

"We want the people to feel that the government is ready for another calamity. But of course, our biggest enemy here is nature. We still don't know how hard its blow will be," De Guzman said.

One of the residents, [illegible], a shoemaker, told the Inquirer that while she believes the city government was now more prepared for disasters compared to last year, much still needed to be done.

"Buong Marikina ang lubog sa baha last year, [illegible] [illegible]? (The whole of Marikina was submerged in floods last year. Is that it?)," she said while gesturing at the heavy equipment on display.

But [illegible], a 41-year-old mother of eight kids, was convinced the city government would be able to save them from another calamity.

She said in Filipino that she could now sleep soundly in the middle of a heavy downpour following the installation of a flood warning alarm that could be heard all over the city.

[illegible]'s husband, Rolando, died in January after he caught leptospirosis—a bacterial disease contracted from rat urine—while saving other people at the height of the flooding spawned by Ondoy.

Rolando, according to his wife, rescued dozens of residents marooned in their homes by guiding them to higher ground. "Only a few know about what he did," she said.

Despite her loss, [illegible] seemed to be in high spirits, chanting "Viva La Virgen!" with other residents as an image of Marikina's patron saint, Our Lady of the Abandoned, was paraded on the Marikina River on a floating platform—symbolizing the collective desire of Marikeños to be spared from another calamity like Ondoy.



RESIDENTS of 'Provident Village' in Marikina City join a procession in commemoration of the first anniversary of the tragedy wrought on the city by "Ondoy." [illegible]

Metro Citizen's call

0918-8985566

Intersection needs asphalting ASAP

Sidewalks in Ermita not for pedestrians

Sex toys sold in public

Pedicabs cause traffic on Taft Avenue

Children exposed to toxic fumes

'Expand DENR air cleanup drive'

Tondo man gets up to 40 years for murder



HAVEN FOR VENDORS

MetroBriefs

Pedicab driver killed

WorldBriefs

Dozens of Taliban killed in 2 attacks, Nato says

Brother defeats brother in Labour vote in Britain

Victims want clergy sex abuse declared crime vs humanity

China considers easing one-child policy

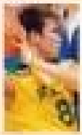
Reuters

The WORLD

Mideast talks face settlement deadline

JERUSALEM—The fate of Middle East peace talks hangs in the balance as Israel gears up to resume West Bank settlement construction with a 10-month partial moratorium on building ending on Sunday night.

China, No. 2 economic power, gets $2.5B in aid



WHAT'S INSIDE
■ Game 1 rout stumps Tams /A30

SPORTS

Editor Teddyvic S. Melendres
Assistant Editor Francis T. J. Ochoa

RP chess bets whip Uruguayans

Gomez, Bitoon nail wins as Filipinos vault to 16th

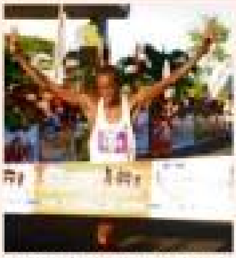
[illegible]





[illegible]

Africans pull near sweep in Camsur Int'l Marathon



[illegible]

NCAA also-rans collide; Junior Altas eye Final 4

Game 1 rout stumps Tams

Capacio: We self-destructed



Yemen shocks RP U-18 five

Cuello stops aging Rachman in ninth



Africans pull near ...

Jockeys 'best pound-for-pound athletes'

Clean Living

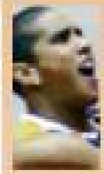


Race for NCA Stag Fighter of the Year heats up

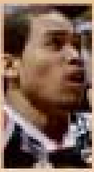
Sportswatch

Laguna vs Mindoro breeders in SJC derby today

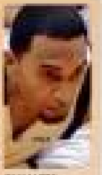
Second PCAP derby fires off at Makati Coliseum



NORWOOD



WILLIAMS



CANALETA

High-flyers lead PBAPC awardees

Coach sees superstar potential in Cardona



CARDONA

Patrombon gains China finals vs Serbian

Ikeda keeps Karambunai golf lead

Cougars nail UCAA crown

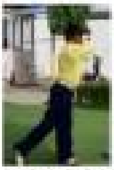


THE COUGARS celebrate their first UCAA crown.

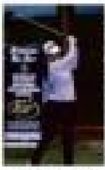




Cheers to the Cebuano Golf Bossings!













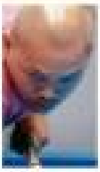




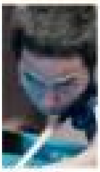
SPORTS

CHINA 9-BALL

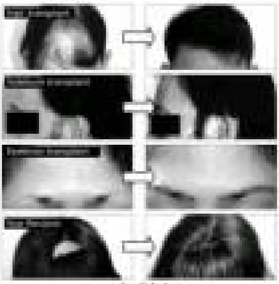
Corteza, Lining seek all-Pinoy showdown



LINING



CORTEZA



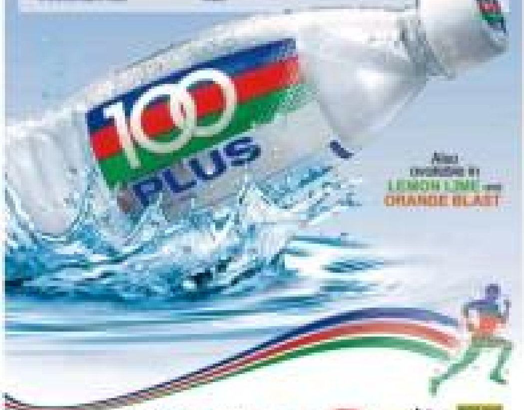
Pacquiao's training shifts to higher gear



Landero keeps OPBF crown via TKO

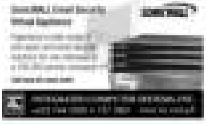


Benito captures kart plums





BUSINESS



Subsidies to gov't firms down 21.8%

INDICATORS

PESO-DOLLAR RATE

44.09



STOCK MARKET

11.39



Profit-taking seen

August releases amounted to only P86M

THE GOVERNMENT gave out P9.36 billion in subsidies to state-owned or -controlled corporations and financial institutions in the eight months to August, smaller than last year's given Malacañang's efforts toward more prudent spending.

UN agency says rice, food prices rising anew

IN THIS ISSUE

- Petron jacks up budget for refinery upgrade /B9
- MPTC to refinance P9B worth of debt /B12
- SM draws a fourth of Xiamen's consumers to mall /B13

Southwoods headed south, redux

Biz Buzz

By the staff

Largest SM mall–Again

BF traffic: bad to worse!

Taming "Eddie"

P-Noy in the USA

UN agency says . . .

Subsidies to state firms down 21.8%





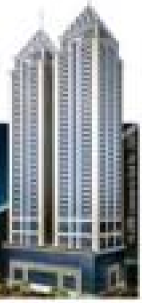








BUSINESS





Transco needs ₱43B for capex in 2010, 2011

No source of funds after privatization of main asset

By Amy R. Remo

[illegible]





Credit Suisse unit enters deal to acquire seat in local bourse

First foreigner to come in since 1997 Asian crisis

[illegible]

Profit-taking . . .

[illegible]

PHILIPPINE STOCK EXCHANGE

[illegible]

Maybank

[illegible]

SMEs' loan access still limited

Bangko Sentral urges local banks to increase lending

By Michelle V. Remo

ACCESSIBILITY of bank loans for small and medium enterprises in the country is still below international benchmarks—a situation which the Bangko Sentral ng Pilipinas said should prompt financial institutions to implement more incentives to reach out to these sectors.

In a speech delivered last week during an SME forum, BSP Deputy Governor Nestor Espenilla Jr. cited a study by the International Finance Corp. saying that funds obtained from the banking sector account for only 13 to 21 percent of capital raised by SMEs, lower than the 30-percent "international" benchmark, and is even in countries like India and Thailand.

Espenilla said SMEs in the country rely still heavily on informal sources of financing, such as loans from relatives and other creditors that charge very high interest rates.

He added that banks are generally reluctant to extend large loans, particularly those ranging from P1.5 million to P5 million, which is the normal range of lending required by SMEs.

"Some banks have explained their difficulty in serving the SME market. Foremost is the high transaction costs considering the relatively small loan amounts," he said.

The BSP deputy chief said banks tend to require collateral from SMEs to cover the risks and to take into account large transaction costs. However, this is the very same reason that makes bank loans inaccessible for SMEs, Espenilla added.

He said all that banks need not see SME lending as costly and should instead "look at it as a valuable source of income."

"In some economies, financial institutions have successfully proven that SMEs can be a profitable market if properly understood," he said.

Catering to the credit needs of SMEs provides banks with opportunity to sell more of their savings and other financial products, especially since SMEs are a good source of deposits, he added.

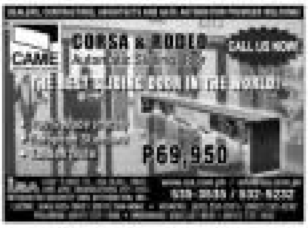
"With the growing competition in the financial sector, there is a need to tap new markets and diversify portfolios. The SME market can therefore fit the need," Espenilla said.

He suggested that banks adopt models for SME lending from other countries, like the credit scoring model, under which borrowers of good standing may be determined through favorable credit scores. The credit information bureau that will soon be established in the country will aid in this model, he said.

Last year, the law creating the credit information bureau was passed. The implementing guidelines are being finalized by concerned regulators.











Business

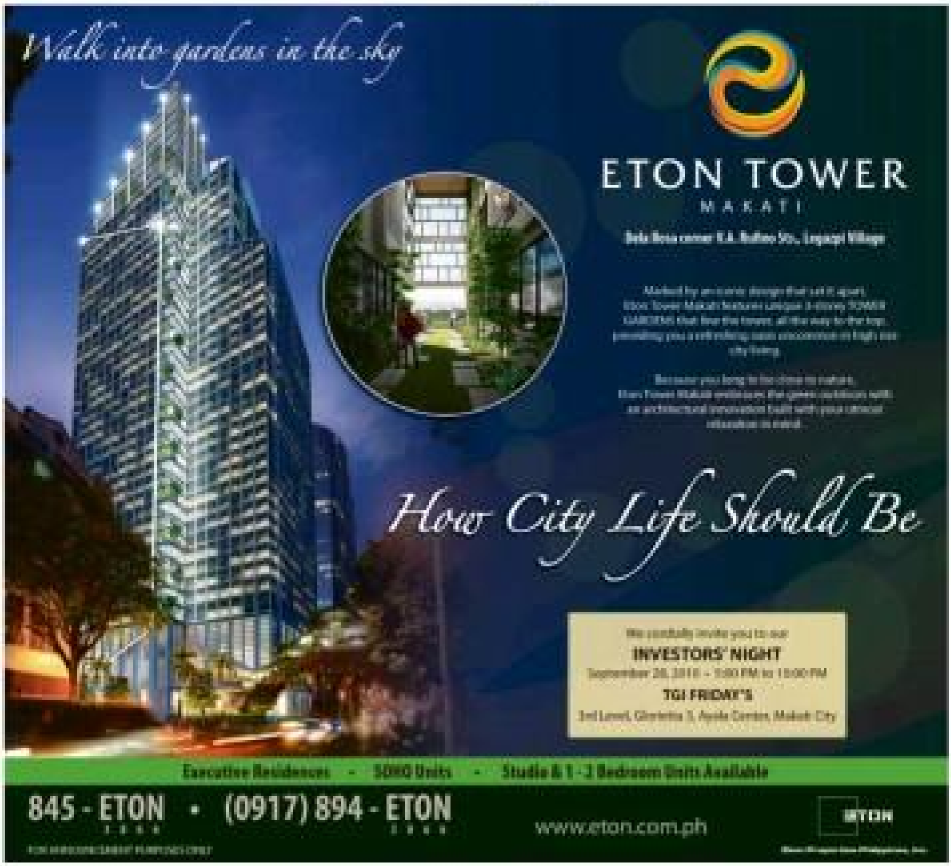
First Pac seeks complete Clark airport dev't plan



MVP says blueprint needed to lure investors

PLDT forges agreement with NAMRIA





BUSINESS

Petron jacks up budget for refinery upgrade

$2-B project to make facility more efficient, competitive

Insurers report sharp rise in sales of policies

NGCP lists priority projects worth ₱35.8B

Chopper by the dozen

BREAKTIME



Conrado R. Banal III

Davao del Sur tapped for Tampakan infra support

Business

MPTC to refinance ₱9B worth of debt

Company eyes more toll road acquisitions

BPO firms urged to buckle up amid growing competition

By Abigail L. Ho

Business



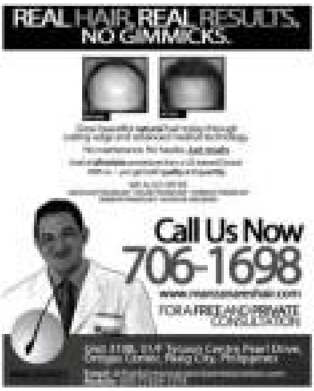


GROWING PRESENCE IN CHINA

SM draws a fourth of Xiamen's consumers to mall



SM FOUNDER: Henry Sy Sr. and son Herbert do the rounds of the newly opened Topaz building of SM Lifestyle Center in Xiamen, China.



Go regional, RP firms urged





Samsung's new LED line offers quite a view



LED C9000 TV

Sliding touchpad

Without compromise



JCB president visits the Philippines, strengthens alliance with partners and pitches new offerings to Cardmembers

InfoTech





EOS 60D

A Christmas wish list of digital imaging devices

By Eugene Arcenas

THE HOLIDAY season is fast approaching and people are starting to prepare their Christmas lists.

A top favorite on the wish list is a digital camera, which will allow people to capture precious moments of the joyous occasion.

With that in mind, Canon Marketing Philippines, Inc. (CMPI) recently launched seven new top-of-the-line imaging devices that would cater to the needs of consumers.

Clear view monitor

At the top of the line is the Canon EOS 60D—the highly anticipated successor of the popular EOS 50D. Though catering to the mid range market, the EOS 60D boasts of features usually found in professional-level EOS DSLR cameras.

While its looks don't stray much from the original EOS type, the EOS 60D offers innovative technologies that include the wide Vari-Angle 3-inch ClearView LCD monitor. The monitor can be rotated and turned in almost any direction, providing the photographer the needed flexibility to take photos even at awkward angles.

It is also equipped with an 18-megapixel APS-C size CMOS sensor and a powerful DIGIC 4 image processor.



SELPHY CP800

Canon also introduced a new range of Canon EF lenses, speedlites, and a large capacity battery grip suitable for EOS 60D and other Canon cameras.

Also, Canon introduced six digital imaging devices targeting general consumers.

The Digital IXUS 1000 HS is a stylish compact consumer camera and is the world's slimmest, fully flat ultrazoom with 10x optical zoom.

Telephoto

A notable feature of the camera is the High Sensitivity system that allows users to take photographs even in subdued light.

Two new telephoto cameras, or devices that can shoot long range subjects, are also available—the PowerShot SX130 IS and PowerShot SX30.

The PowerShot SX130 is equipped with a 12.1 megapixel CCD sensor and a Digic 4 processor that allows fast processing of data. Its 28mm wide angle lens supports up to 12x optical zoom, allowing users to shoot photographs and HD movies with wide scenes or zoom in on subjects to capture more detail.

The PowerShot SX30 is Canon's most powerful superzoom compact camera with 35x optical zoom (equivalent to a 24-840mm), making it possible for the photographer to take pictures of subjects at extreme distances and angles like a pro. It is also fitted with a 14.1-megapixel Charged Coupled Device sensor and a Digic 4 processor.

Preasure devices

Canon's celebrated preasure line also welcomes two new members, the S12 and S95. Both now come with 720p HD Video with stereo sound and a newly improved hybrid image stabilization system.

The S12 and S95 are equipped with a 10-megapixel, 1/1.7-inch type Charge Coupled device and DIGIC 4 imaging processor, producing high quality photos even in the most challenging lighting conditions.

Both cameras are featured with new upgrades like the multiple aspect ratios, High Dynamic Range, Illuminate Level, Tracking AF and a Front Dial to allow the user more creative control.

To complement the roster of new products, Canon introduced its redesigned popular compact photo printer the SELPHY CP800.

This printer offers a number of improvements—a slimmer and more stylish build, more creative features such as Photo Collage Layout and Skin Smooth Effect, and improved usability with ID Photo layout function that automatically arranges photos in international standard sizes. The installed software features the Shuffle Layout that enables instant collage-style printing.

These new gadgets are sure to bring on the smiles this season.

iPhone 4 now on sale

By Paolo G. Montecillo

THE LATEST model of Apple's wildly successful multimedia device, the iPhone, officially went on sale in the Philippines last Friday.

The first of the iPhone 4 units, which is distributed in the Philippines exclusively by Ayala-led Globe Telecom Inc., were made available in Globe stores in Greenbelt and Glorietta.

For Globe subscribers who placed their orders early on, their handsets were given out during the official launch last Sunday held in simultaneous events at the Makati Shangri-la and New World hotels.

Apple has sold a record three million iPhone 4 units since its June 24 release in the United States.

The base model 16-gigabyte (GB) iPhone costs P37,990, while the 32 GB model costs P43,990.

For postpaid users, the 16 GB model will be given for free for every new plan worth P3,799. The 32 GB model will be free for a monthly plan of P5,000.

Features of the iPhone 4, which replaces the iPhone 3GS, include a camera on the front of the phone, which makes it possible for users to engage in video calls.

The iPhone 4 also features a camera with LED flash, high-definition video recording, a faster processor, an improved gyroscope and up to 40 percent longer talk time.

Apple's App Store also gives users access to more than 200,000 applications for the iPhone, including the new Historic app designed just for iPhone 4.

BUSINESS *Monday*

Profit opportunities fall on a Monday



Requirements, schedules

Client satisfaction

High satisfaction rating

In a fast-changing world, basic PR tools still apply

Into the sunlight

What does it all mean

Illusion

MOVEMENTS

Herrera joins Pru Life

Pru Life UK welcomes Henry Joseph M. Herrera, a 3[illegible]-year veteran of the Philippine life insurance industry as its board member and chair of the Audit Committee.

Pru Life UK president and chief executive officer Peter Grimes said Mr. Herrera's decision to join the company is an additional step for the local subsidiary of British life insurance giant, Prudential Plc, towards achieving market leadership position.

Herrera served as president, chief executive officer & director of Sun Life of Canada (Philippines), Inc. from January 2007 to July 2009. He also served as the regional actuary and chief investment officer for the Philippines, Hong Kong and Indonesia from January 1988 to March 2000.

Herrera was the first recipient of Asean Young Insurance Manager Award, given by the Asean Insurance Council in 1986.

Olbes joins SBC

Eduardo Olbes recently joined the management team of Security Bank Corporation as executive vice president and head of the Corporate and Investment Banking Segment.

He is responsible for the institutional banking platform which includes the corporate banking and investment banking units of the bank. He was also appointed president of SB Capital Investment Corp. and chair of SB Equities, Inc., both are subsidiaries of Security Bank.

Olbes has over 17 years of work experience from Citibank N.A. (Philippines), Morgan Stanley & Co., and Bear, Stearns & Co. Inc.

Martial Law as a management tool



MAPPING THE FUTURE

Fernando Martin O. Pena

IT'S THE beginning of the "ber" months and with the first weeks of September, I have been asked to write about Martial Law as a management tool.

First, I was told that it would come out within September and I began to reflect on Martial Law with its 38th anniversary this month.

As a former student activist and political firebrand, I had fought all forms of dictatorial rule ever since I can remember.

But after some 21 years in the field of management, maybe there is some truth to the success of Martial Law as a management tool.

And why may you ask did I come to this conclusion, it's because every successful organization needs one leader, one voice that drives the organization's values, philosophy and vision.

It is the benevolent, strong centrist leadership of the likes of Ramon Ang of San Miguel, Ricky Razon of ICTSI and Manny Pangilinan of PLDT that makes these organizations the fastest paced growth industries in the country.

Personal drive

No one can really remember any of their lieutenants or members of the boards as the success of the brand is surrounded by the personal drive of the individual at the helm.

Thus, in the recent events surrounding the hostage taking, I believe the formation of a Crisis Committee belies the very basics of proper management. Somebody must be in control.

One cannot have decisions through a committee, as the end result will always be a watered down decision of the actual action that should be taken, because a committee by its very definition includes equal members with equal say which is good for a democracy but lousy for corporations, and even worse during a security crisis.

Every great leader learns from his mistakes.

Our young President, elected with so much promise and hope by so many of our people, with a pedigree of great leadership and unequaled integrity, cannot be abandoned so early in the game. As a manager of the ship of state, the lessons of Martial Law may be harsh from his personal perspective but important to realize and [illegible] in those distinct times of crisis. An important lesson that should be learned early and I think it has been.

Strong manager

Many should remember the nearly identical president John F. Kennedy coming out and taking responsibility of the failed Cuban invasion in the Bay of Pigs fiasco, which is similar to the apologies extended by our President. And is reflective of a leader in charge.

A benevolent and strong manager in the hostage crisis would have made his decisions and actions based on the following:

1. The Manila Police Department should have never been in charge of an assault against a fellow former Manila Police officer.

2. The media should have been cordoned further from the crime scene, so the hostage taker could not monitor the situation live on television and radio. A news blackout could have saved lives. One must remember the assault on the Taguig Prison were Commander Robot was killed.

What the authorities in charge did was call for a press conference and when the press was corralled for the conference and away from the area, they organized the assault, clear on live press coverage.

3. The negotiating team should have exhausted all avenues, including reviewing the effects of bringing his brother to the scene without thorough and proper handling. This may have hastened the violent actions of the hostage taker.

4. The assault undertaken does not conform to the existing clues with the PNP on bus assaults. The training done would have used multiple teams attacking each window and the use of human ladder technique. None of these techniques seems to have been implemented during this incident.

5. The lack of equipment—starting from flashlights, snake cameras, infrared goggles, flash bang grenades, tear gas, thermal images, tactical mirrors, tear gas masks, assault rifles with flash light attachments, full body armor, battering ram, crowbar—was clearly evident.

Considering that there were over 11 hours, a practice assault could have been maneuvered on a similar bus, which authorities could have secured in the long hours of the negotiation.

This is done in any hostage taking.

Mock assaults are done on a similar bus to study entry points and hostage and assault positioning.

Each window should have a sniper team attached to it. In reviewing photographs of the incident a sniper team (with sufficient training) could have easily ended this early on in the day.

6. After clearing, medical and crowd control should have had primary access to the victims. The medical and paramedics should have been ready to respond.

If there were 15 hostages, there should have been 15 medical teams, ambulances for 15 possible injured hostages, as well as medical facilities for injured police officers, and making medical facilities in a specific hospital in case of emergencies.

Task force

After the botched Munich Olympic incident where the entire Israeli Olympic squad was murdered by terrorists, the German federal authorities created a special task force for these incidents called the GSG9 and in parallel to the British SAS (Special Action Service), which is a companion team of the armed services to address similar situations.

It is my understanding that our President wants to create such a unit, which is a great improvement to our existing capabilities prior to the Aug. 23 incident.

May I add that an equal importance should be to create a similar intelligence unit to gather on-the-spot and real-time intelligence to best feed the newly created assault team.

As I said, for those too young to remember, "Martial Law" is the imposition of military rule by military authorities over designated regions on an emergency basis—usually only temporary—when the civilian government or civilian authorities fail to function effectively.

(This article reflects the personal opinion of the author and does not reflect the official stand of the Management Association of the Philippines. The author is President of MSP Company (Subic), Inc. and a member of the MAP National Issues Committee. Feedback at map@globalsun.com.ph. For previous articles, please visit www.map.org.ph.)

Generations at work

WORKPLACE WISDOM

Strengths and Weaknesses

Managing Different Generations

Celebrate Diversity



SCG SHARES DREAMS WITH 100 STUDENTS



Your 'happily ever after' home

Vimana Verde Residences puts unit owners in control of his unit's own look

By Kenneth M. del Rosario















LIFESTYLE Arts & Books





Oscar winner opens Spanish film festival

The biggest Spanish film fest in Asia-Pacific will premiere Latin-American Oscar notables and the Filipino movie 'Happyland,' about Tondo football organized by a Spanish missionary

INSTITUTO CERVANTES de Manila, the cultural arm of the Spanish embassy, is bringing back Pelicula Sept. 30-Oct. 10.

OSCAR WINNER C2

'EL SECRETO DE SUS OJOS' (2010)

Past consumes present

By Lito B. Zulueta



SCENE from the 2010 Oscar Best Foreign-Language Film

Romantic feelings

PAST C2





'LOS CONDENADOS' (2009)

Condemned to remember



'LA MUJER SIN PIANO' (2009)

Tragic-comic edge of the absurd



Oscar winner opens Spanish film festival



Renowned Spanish director Miguel Albaladejo will grace the festival. Spanish writer-producer Lola Mayo and director Isaki Lacuesta will conduct workshops

Past consumes present

ASIAN EYE INSTITUTE: Mapping out a 20/20 vision

With the proliferation of the new technology from advanced medical research all over the world, some of which can give new hope to those who suffer from incurable eye diseases, the Asian Eye Institute continues to keep its eyes open for developments that can help their patients, and improve further their brand of eye care.

'Never turn a blind eye to change, particularly to the kind that will help you see things more clearly'



ASIAN Eye Institute's reception area located in the 9th floor of Phinma Plaza in Rockwell, Makati



THE clinic's patient lounge on the 9th floor of Phinma Plaza in Rockwell, Makati

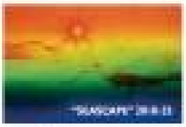
An eye for competence


Red-Hot Events this Season
at the SM Mall of Asia
Tara na sa Malaysia! Travel Fair 2010
October 1 to 3, 2010 | Main Mall Atrium
10 AM Onwards
World Animal Day 2010
October 2, 2010
11 AM Onwards
world animal day
PHILIPPINES
2010
ADAM LAMBERT
LIVE IN MANILA
10.10.10 8PM | SM MOA CONCERT GROUNDS
FOR LIMITED VVIP SEATS CALL 750 07 91
PENSHOPPE
2010 YEAR OF
POINTEN.10
POINTEN Album Launch
October 1, 2010 | Music Hall | 5 PM
metrocardclub.com
[V]
JOHN MAYER
LIVE IN MANILA
10.01.10
8PM MOA CONCERT GROUNDS
W/ FRONT ACT "AIZA SEGUERRA"
ALSO BROUGHT TO YOU BY:
SUPPORTED BY:
ANOTHER:
WORLD
FOX
TICKETS ARE AVAILABLE AT TICKETWORLD AND SM TICKETS
FOR PREMIUM TICKETS CALL CH [V] OFFICE 929-2151
For inquiries, call 556-0680 or visit www.smmallofasia.com. Free mallwide

LIFESTYLE Arts & Books




THE ARTIST


"SEASCAPE" 2010-13

Onglepho mounts new show in run-up to 80th birthday

THE ARTIST Jaime Onglepho will mark his 80th birthday early next year, and in the run-up to the celebration, he will be opening his 58th solo show tomorrow, Sept. 28, in Asia Art Gallery, SM Mall of Asia.

It is easily as much a milestone for Philippine visual art as it is personally for him, his family and friends, and art collectors and lovers.

Longevity and deepening art have characterized Onglepho's works ...

ONGLEPHO D3

Dystopian teen-fiction series closes with a bang

By Rosario C. Burgos



A SIMPLE question—"Real or not real?"—haunts the key characters in "Mockingjay," the ... final book in Suzanne Collins' bestselling "Hunger Games" trilogy which has triggered a boom in dystopian fiction for teens.

Set in a future dictatorship in which teenagers are forced to fight to the death on television, the series is a kind of realistic fantasy, a blend of sci-fi, mythology, horror and romance.

DYSTOPIAN D3





Onglepho mounts . . .





Dystopian teen fiction series . . .



Collins' inspiration

Aligaen and Arcamo in back-to-back show





Manaoag, La Naval feasts . . .

Taiwan Film Festival at Shang



'Trilogy' concert marks UE's 64th foundation anniversart

Book launch and prizes at the 2010 Maningning Miclat Awards

Ballet Manila presents pirate adventure 'Le Corsaire'



PRIMA ballerina Lisa Macuja Elizalde and Nonoy Salgado in Ballet Manila's "Le Corsaire"

SWASHBUCKLING HEROES, buried treasure and damsels in distress make one powerful combination in Ballet Manila's latest production, "Le Corsaire." The full-length classic adventure on [illegible] takes centerstage on Oct. 1-3 and 9-10 at Aliw Theater, CCP Complex, Roxas Boulevard, Pasay City.

Prima ballerina Lisa Macuja leads Ballet Manila in bringing this caper to life focusing on two best friends, Medora and Gulnara, who are kidnapped by Lankadem. They are rescued by the pirates Conrad, Ali and Birbanto.

However, Birbanto later allies himself with Lankadem to outsmart Conrad and take all the treasure for themselves. Medora is tricked into drugging Conrad, and the maidens are in peril again. Conrad and his faithful servant Ali arrive just in time to save the day.

Macuja describes "Le Corsaire" as a show-off piece where the five principal characters are able to highlight "pyrotechnical" dancing.

Aside from Macuja, the production features Mylene Aguilar, Abigail Oliva, Lena Chevrova (Medora); Tiffany Marshall, Katya Conzo, Jennifer Rose Olayvar (Gulnara); Gerardo Francisco, Rhiki Santos, Francis Gamalo, Ephraim Magat, Arnulfo Andrade (Ali); Rudy de Dios, Niño Guevarra, Nonoy Salgado (Conrad); and Romeo Peralta, Alfren Salgado, Harold Salgado and Manny Feliz (Lankadem).

"Le Corsaire" is set to the music of Riccardo Drigo, Adolphe Adam, Cesar Pugni, Leo Delibes and Prince Oldenbourg, with choreography by Marius Petipa as arranged by [illegible] and Osias Barroso.

"Le Corsaire" is sponsored by the Manila Broadcasting Company, Star City, Hotel Rose, Ralph's Wine and Spirits and Bank of Singapore. Call [illegible] or [illegible], or e-mail [illegible]. Tickets are available through Ticketworld at www.ticketworld.com.ph or [illegible].



JUNIOR principal Gerardo Francisco as Ali



Jollibee joins the rest of the world in paying tribute to the heroes of education as it once again offers its Teachers' Treats promo. In honor of World Teachers' Day on October 5, the country's most-loved fast food chain presents its best-selling value meals at even more affordable prices, exclusively for teachers. Through the promo, Jollibee aims to show its appreciation for the priceless contributions of teachers to the lives of young Filipinos.

From September 27 to October 5, teachers can enjoy delicious Jollibee favorites at discounted prices. For only P49, they can bite into the longbop-sarap Yum with Cheese meal, complete with a regular drink. For a much filling treat, they can also choose between the juicy and delicious-inside-and-out goodness of a 1-pc Chicken Barbecue meal or the *crispylicious* and *juicylicious* 1-pc Chickenjoy meal for P69.

To avail of this special promo, teachers just have to present their school ID or teacher's license upon purchase. Teachers can enjoy as many as three discounted purchases a day, at one meal per transaction only.

The promo is available in all Jollibee stores nationwide and is valid for dine-in, take-out and drive-thru transactions, making it easy for our beloved teachers to enjoy their delicious rewards and celebrate their special day in many ways.









Manaoag, La Naval feasts promote Rosary heritage



Youth cruise to cap Día del Galeón

ENTERTAINMENT

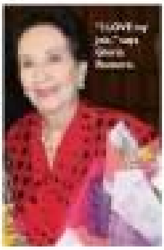




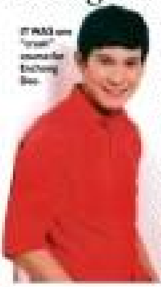
Robin's mom hopes it's for keeps



The secret of Ms Gloria's longevity



Young star learns from car mishap









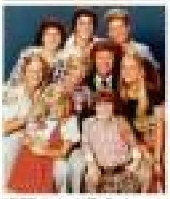
‘Glee’s’ TV-film precursors recalled

VIEWFINDER



Nestor U. Torre





“GLEE” (top) and “The Brady Bunch,” inspired by a real family.

Robin’s…



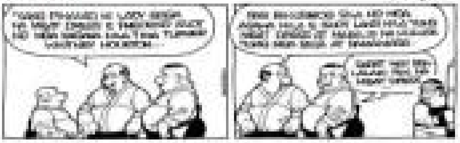




GARFIELD







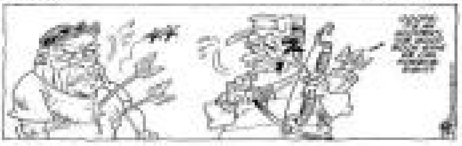
DICK TRACY





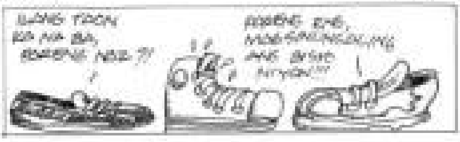
JAMES BOND



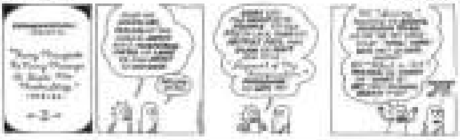


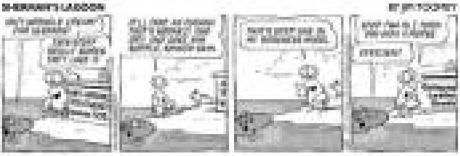
BABY BLUES









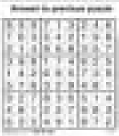


CONCEPTIS SU DOKU

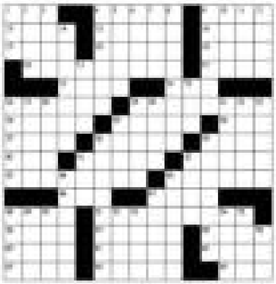
HOW TO PLAY SU DOKU

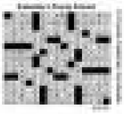
Conceptis Sudoku

	9	8		6				
4				9		7		
2				1	3		5	
			8			1		
1	8	7		3		5	6	9
		4			9			
	1		9	8				7
		5		2				3
				4		2	1	



CROSSWORD PUZZLE







2 more days of Taiwan films

MANILA—[illegible] Taiwan Film Festival, ongoing at the Shang Cineplex Cinema 4 (Shangri-La Plaza, Mandaluyong City), winds up tomorrow.

Showing today are "Kung Fu Dunk" (about a youngster skilled in kung fu and basketball who wants to locate his family), "Chocolate Rap" (about a talented boy in the tough world of break-dancing, who meets a life-changing accident) and "Orzboys" (about two grandsons faced with the challenge of honoring a childhood pact).

Tomorrow's schedule features "Our Island of Dreams" [illegible] a beautiful island), "Orzboys" and "Yang Yang" (2009, about a Taiwanese who longs for a true family, never having seen her birth father, a Frenchman).

Screenings are at 2 p.m., 5 p.m. and 8 p.m. Admission is free (first come, first served).

The festival was organized by the Taipei Economic and Cultural Office in the Philippines. Call 633-7851 loc. 333, or log on to www.shangrila-plaza.com.







The secret…

From page E1

[illegible]

It's a no-brainer, she explains during the press con for "Noby." [illegible] kings and queens like Carmen Rosales and Rogelio de la Rosa paved the way. Now, we are playing the same role, which the younger ones will also portray in the future."

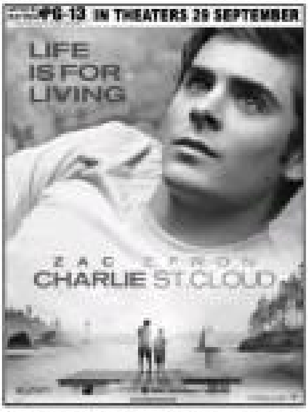
She enjoys working with the young stars of "Noby," Gloria says, [illegible]

[illegible]

[illegible]















5 most prolific H'wood actors turned directors

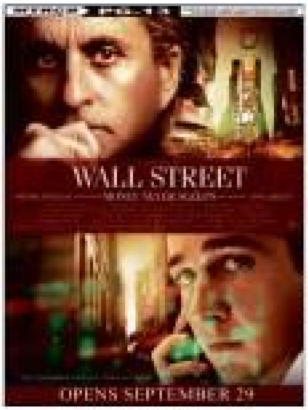
Did You Know







AP



Yilmaz asks Ruffa to fly back to Turkey

DOLLY WOOD



Dolly Anne Carvajal

Like family

New show biz couple?

Rhian as Catwoman

'Universal' blast

Business fair



They're just 'telling stories in a funny way'





His true calling

Time to honor teachers

Oct. 5 is World Teachers' Day

LEARNING

Editor: Chelo Banal-Formoso

Bench-sponsored IIE Serial Reading

"Legend of the Pony's Tears" Chapter 6 / F4





HOW SOON WE FORGET

A year after Ondoy, are public schools safer, better equipped for learning?

By Chelo Banal-Formoso

River city





Weekend diligence

Small but smart weather tracker developed by Ateneo de Davao

Text and photos by Linda B. Bolido



Wireless technology

Formal launch



Cloudy, with a chance of class suspension

Playgrounds for the MIND

Member Schools

The 4th Likhang Bayan, an exploration of Filipino traditional art



PWUAA INDUCTION OF 2018-2019 OFFICERS



SINGAPORE SCHOOL MANILA ARTISTS



MIRIAM COLLEGE IS WNCAA OVERALL CHAMP

DLSU-D invigorates connection with retirees

UB grads among top licensure examinees

OLFU Graduate School dean chosen as MQA member

Adamsonian nominated to Global Ugrad program

Enverga chefs bag bronze medals in NFS 2018

LPU gets Level III status in Marine Transportation

Grand prize winner of MFSDC's promo announced

AdNU hosts Dolot Ki Ina 2018

Google: The best job in the world





GOOGLE? If you intern at Google like Chris Pelicano, you'll pave the way too.

Exemplary student

Brainteaser interview

BOLD intern

Confucius Institute has bigger, better home

Give kids winning edge

Small but smart ...

From page F1


BAHLITO


FIDOR

A year after Ondoy, are public schools ...

From page F1

Hazard mapping

(To be continued)

SM Foundation donates 2 more school buildings to Naga City


STUDENTS and faculty of Don Manuel Abella Elementary School celebrate the completion of a new school building.

LEGEND OF THE PONY'S TEARS

Chapter 6: A Friend

(THE STORY SO FAR: While the old pinto horse distracts the trader and Little Wolf's uncle, the pony escapes into the woods. After the pony escapes, the old horse narrowly escapes being shot by the horse trader. While crossing a river, the little pony falls into a hole. The strong river current pulls the pony under.)



Story by Mary Malott
Illustrated by Rob Walters

THE CURRENT of the river held the pony under. Water filled the little pony's nose and mouth. He couldn't breathe! The pony started to panic. He flailed his legs, trying to get his footing. The pony was tiring fast. He couldn't fight anymore. The little pony numbly closed his eyes. He let the river's waters rush over him.

Silently, the little pony said to the river, "You have won, Long Mane. I am beaten."

Suddenly, the pony's head broke the surface of the river. As quickly as the river's current had taken him, it let him go. The little pony gasped for breath. He greedily gulped in great gulps of air. The air burned his nose and throat, but it was sweet and good.

The river continued to carry the little pony along in its rushing flow. The pony spotted a tree that had fallen over the river's edge. He caught hold of one of the tree's branches with his teeth. With all the strength he had left, the pony held onto the tree branch. He kicked his feet until he was able to get a foothold on the slippery bank. Finally, the pony was able to raise himself up on all fours. He half-walked, half-swam his way to a shallow spot on the bank of the river. The exhausted pony crawled the rest of the way out of the water, and then he collapsed on the river's bank.

The little pony was all alone, and he was afraid. He didn't know what he was going to do. He felt hot tears well up inside.

The pony didn't know how long he had lain there on the muddy bank, not able to move. His body was battered and bruised. His legs were cut and bleeding. The pony gazed up at the sky. An eagle soared over the pony's head. The sight of the majestic bird gave the pony the strength to get up.

Slowly, the pony got to his feet. The little pony concentrated on putting one foot in front of the other. Painfully, he began walking. He was lost and didn't know which direction to go to get to the [illegible].

With the stars in the sky as his only light, the pony walked far into the night. Finally, the pony could go no further. I will sleep a short while and rest, he said to himself. Almost immediately, the little pony fell into a fitful sleep.

The morning sun shone in the little pony's face. He blinked his eyes. He hurt all over, and he was stiff and sore. Slowly, the little pony went in search of food.

The pony was busy nibbling on a patch of grass when he heard a noise. It was the crunch of dry branches breaking. The pony's ears pricked up. His nostrils flared as he sniffed the air. His nose picked up a vaguely familiar scent.

It was the scent of the small human!

Little Wolf was making his daily journey into the woods when he saw the pony. The pony saw Little Wolf. The boy stopped and stood still. The little pony stood stock still.

"Do not fear," Little Wolf said in a gentle voice.

Weakly, the pony looked at the small human. His heart said there was nothing to fear, but still the pony was cautious. Little Wolf noticed that the pony was injured.

"You are bleeding!" Little Wolf cried. Without thinking, the boy ran to the pony.

He gently rubbed his hands all over the pony. He checked his sides, back and legs. The little pony quivered under the boy's tender touch.

"Good! Nothing is broken," Little Wolf announced. The boy stroked the pony as he talked. "If you will let me, I can help you. Wait for me here. I will be back very soon."

The little pony waited while Little Wolf went in search of some special plants that had good medicine. In no time, the boy was back.

"This will make you feel better," Little Wolf said. The boy put a poultice on the pony's wounds. "You ran away from the horse trader, didn't you?" Little Wolf said. Little Wolf sat down next to the pony. He thought about what to do. Then he made a decision.

"I know a secret place where you can hide, and no one would ever find you," the boy said. "I can take you there if you will go with me." The boy held his hand out to the pony. "I want to be your friend," Little Wolf told the pony. "I promise I will never do anything to hurt you. Will you come with me now?"

The pony didn't know what to do. He remembered the old horse's warning.

Could he trust a human?

Next Monday: The Secret Place

Activity guide

Reading and comprehension

— Little Wolf found some plants in the mountain that he used to help the pony. He made a "poultice" from them. Look up the definition of the word "poultice." [illegible] used plants as medicine. Plants are used for healing by people other than American Indians. Filipinos also use plants for different kinds of ailments. Make a catalog of Philippine plants that have healing powers.

— In groups, plan an advertising campaign for the medicinal plants in your catalogue that can be used in newspapers, radio, TV and other media.

Newspaper Connection

— When the pony felt too weak to get up, he saw something that gave him strength. What was it? In Cherokee culture the eagle is not just a bird, but also a symbol. Go through your Inquirer and find an example of a symbol.

— Discuss a symbol in the Filipino culture and write a short essay on how it serves as inspiration to Filipinos.



(L-R) CHIA, Malaysia's Thirumeggalar and Ghazi, Thailand's Pongsuwanich and Kodsaraa, the Philippines' Kam and Yap, and JA Worldwide's [illegible]

Filipino students shine at international trade regionals

THE PHILIPPINE team won third place at the recent FedEx Express/Junior Achievement International Trade Challenge (ITC) regional finals in Singapore.

Germaine Kam and Shammaine Yap won for a wearable MP3 music player, their market entry strategy for exporting the item to South Africa.

Thailand's Arubhas Pongsuwanich and Nathawee Kodsaraa were first with "Vocavolin," a versatile mode of function that could produce different musical notes.

Second were Malaysia's Thirumeggalar Thiruvenggadam and Sofia A. Ghazi for a versatile travel kit. Named "Panorama," [illegible], it was a musical instrument that also functioned as a telescope.

The three-day ITC aimed to enhance and build entrepreneurship and business skills in young people from Asia Pacific.

The ITC is jointly organized by FedEx Express, a subsidiary of FedEx Corp. and the world's largest express transportation company, and the United States-based JA (Junior Achievement) Worldwide, the world's largest organization dedicated to preparing youths for the working world.

Cheban Chua, managing director, FedEx Express Singapore, said they were very impressed with the quality of this year's entries.

FedEx employees mentored student participants and guided them in the development of their plans.

Visit news.fedex.com and www.ja.org.